

¹ Private Sector Participation Model in Waste Management for
² Developing Countries: Framework from Lagos Study in Nigeria

³ Odewumi. S. G (PhD)¹

⁴ ¹ Lagos State University, Ojo Lagos State, Nigeria

⁵ Received: 14 December 2012 Accepted: 3 January 2013 Published: 15 January 2013

⁶

⁷ **Abstract**

⁸ This study is presenting an empirical justification for the inclusion of private sector
⁹ participation in municipal solid waste management. It is derived from a study of waste
¹⁰ management in metropolitan Lagos. Primary data were obtained through interviews and ten
¹¹ questionnaires with the various stakeholders and secondary data were collated from the
¹² archives of relevant agencies, especially Lagos Waste Management Authority (LAWMA)
¹³ websites, Digital libraries and earlier studies. The study reveals that the private sector which
¹⁴ comprises of the highway managers and the private sector participant (PSP) collected more
¹⁵ than 70

¹⁶

¹⁷ **Index terms**— municipal waste management, private sector partnership, lawma, lagos.

¹⁸ **1 Private Sector Participation Model in Waste**

¹⁹ Management for Developing Countries: Framework from Lagos Study in Nigeria Odewumi, S. G.

²⁰ Abstract -This study is presenting an empirical justification for the inclusion of private sector participation
²¹ in municipal solid waste management. It is derived from a study of waste management in metropolitan
²² Lagos. Primary data were obtained through interviews and ten questionnaires with the various stakeholders
²³ and secondary data were collated from the archives of relevant agencies, especially Lagos Waste Management
²⁴ Authority (LAWMA) websites, Digital libraries and earlier studies. The study reveals that the private sector
²⁵ which comprises of the highway managers and the private sector participant (PSP) collected more than 70% of
²⁶ the waste volume even in the experimental stage. This is a pointer to the potential of this sector as a strong
²⁷ ally and a more efficient one at that. The LAWMA which is the government agency could only collect less than
²⁸ 30%. It is therefore suggested that the solution to the problem of waste disposal in urban centres of the country
²⁹ is the involvement of the private sector participant with supervising agency formatting policy guidelines on cost
³⁰ recovery, monitoring and public enlightenment.

³¹ **Keywords** : municipal waste management, private sector partnership, lawma, lagos.

³² **2 I.**

³³ Problem Defined he fact that successive Governments in Nigeria have had to contend at one time or the other
³⁴ with the problem of huge mountains of un-cleared solid waste in the cities is a clear indication that an appropriate
³⁵ solution is yet to be proffered (Adeniji and Kunle, 1996) Saka, 1995;Odumosu, 1995 andOlokesusi, 1994). Since
³⁶ the populace cannot be stopped from generating waste, the fundamental issue therefore is how to manage, the
³⁷ waste being generated so that it will not constitute health hazard and also meet the aesthetic demand of a decent
³⁸ society (Onibokun, Adedipe and Sridhar, 2000). The search for the appropriate management techniques has been
³⁹ long and frustrating (Filani and Abumere, 1986; ??aniran, 1994). Various modalities have been adopted like the
⁴⁰ shifting of the managing authority from the state to the local government, to independent management boards
⁴¹ and then back to the state (Odewumi, 2002). Currently the approach being experimented upon is the Private
⁴² Sector Participation (PSP), which, essentially is the involvement of private businessmen in the waste removal.
⁴³ This study is expected to offer suggestions that could assist in making the experiment successful.

44 **3 II.**

45 **4 Aim of Study**

46 It is therefore part of the objectives of this study to examine the existing strategies, propose the inclusion of
47 private sector participation and offer suggestions for mode of operations.

48 **5 III.**

49 **6 Area of Study**

50 Metropolitan Lagos is the spatial limit of this inquiry (Map 1). The area is located between longitudes 6° 0' -7°
51 0' east of the Greenwich meridian and between latitude 3° 0' -5° 0' North of the Equator. It has an approximate
52 size of 3,577 square kilometres, shares boundaries with Ogun state in the north, in the west with Republic of
53 Benin, Ondo state on its eastern boundary while the long coastline of about 180 kilometres of Atlantic Ocean
54 constitutes its Southern boundary. The area is a megacity with high population density and consequently high
55 volume of waste generation.

56 **7 IV. Factors for High Volume of Waste**

57 **Generation in the Area of Study**

58 In order to derive a framework for sustainable management, it will be helpful to understand the factors that
59 coalesce to make waste generation so high and the removal so difficult compared with areas of similar size, role,
60 location and stage of development.

61 The first major factor is the rapid rate of urbanisation. It is the most urbanised and most populous state in
62 Nigeria. Besides the rapid rate of urbanisation, there is a very high percentage of transiting population who come
63 and go out of the metropolis daily to trade, seek employment, transact government business, contact embassies,
64 receive education, visit relatives, receive goods and family at the ports-sea and air-socialise or holiday etc. The
65 sources are both from the country's hinterland as well as the West African sub region. According to LAWMA
66 (1992, p.50) the figure in this category cannot be less than 398,000 people daily. These sets of people contribute
67 in no small measure, to mountains of refuse in the state. Theirs is even more difficult to manage since the facilities
68 do not exist to handle the wastes that are daily generated by this crowd.

69 As for the resident population there are over 400,000 properties in the city from within each of these properties
70 wastes are daily generated, which should be collected to avoid any backlog. This was obtained during the property
71 enumeration project undertaken as part of the World Bank projects for improved waste management services
72 in the city. It was stated that the state has the highest number of industries in Nigeria. It is estimated that
73 the area generates over 50% of the total industrial/commercial waste in the country. Presently, the Waste
74 Management Authority services only 1,159 industries/commercial premises, which constitute less than 10% of
75 the actual number of industries/companies in Lagos. There are more than 229 markets in the metropolis, all of
76 which are points of high waste generation.

77 Another factor is lack of and/or improper planning. Most parts of metropolis are developed without a master
78 plan. This led to poor/insufficient/ inadequate road network, poor road condition, and nonprovision of space for
79 waste collection operations. Presently, the trucks of the Waste Management Authority cannot gain access into
80 40% (LAWMA, 1995 p.30) of the inner parts of the city because the roads are too narrow, blocked and at times,
81 are not linked with each other. Many roads are in various stages of disrepair.

82 Lack of proper drains makes most roads unmotorable during the raining season. Many people have also built
83 shops, markets and houses on the truck paths that waste disposal vehicles therefore find it difficult gaining access
84 to most houses/streets to pick up waste. Poor road network in most cases leads to a situation in which trucks
85 spend more than five (5) hours in traffic hold-up during the day for a journey that might not ordinarily have
86 exceeded one hour. This reduces the spate of work in waste collection.

87 Topographical factor has significant input. Lagos is located below sea level. Most times, when it rains, most
88 areas are not accessible as flood takes over roads/streets and dump sites within the municipalities. The situation
89 is even worse at the landfill sites, as they are not accessible during the raining season because they become
90 waterlogged. During such periods, rate of refuse collection and disposal drops to about 10%-20% (LAWMA,
91 1995, p.31) of normal rate and the metropolis becomes littered.

92 Since most manufactured goods and foods are packaged, the fact that Lagos has the largest volume of
93 importation, manufacture and consumption leads to high rate of waste generation in packages that are more
94 than the rest of the country put together. This has significantly increased tonnage of waste collected daily. These
95 wastes are in plastics, papers, nylons, metals etc of canned food, bottled water, domestic and industrial items.

96 Due to her large population large volume of agricultural products from the hinterland are brought to Lagos.
97 This explains why at any given day there are over 20 trailers discharging food items packaged in high waste
98 generating materials in various Lagos markets e.g. Ketu, Ikosi, Alaba etc. Also over 70% of livestock brought
99 from the Northern part of the country and those imported into Nigeria from neighbouring countries like Niger
100 Republic and Cameroon find their way into Lagos for sale and consumption. At least 30 -60% of such agricultural
101 goods end-up as waste to be collected and disposed.

103 8 Methodology: Archival Data Collection

104 The sources of data include secondary and primary, The secondary sources are ??AWMA

105 9 Findings and Analysis

106 The relevant institutions for analysis are The Highway Managers operating on major federal and state roads;
107 LAWMA working on industrial and public spaces' Private Sector Operators focusing on domestic waste, the
108 Cart Pushers and the scavengers operating from domestic front dumpsites. Highway Managers and PSP are the
109 experiments in the involvement of private sector in waste collection.

110 The study derived the daily basic waste collection parameters of the relevant waste collection agencies. The
111 parameters are the number of vehicles available, their trip frequency, the capacity or the size of the vehicles.
112 The major highlights are that in terms of the absolute number of vehicles PSP has the highest average of 97 on
113 the road per day and this constitutes forty-eight percent of the total number of waste vehicles on the road in
114 the study area. But a closer look at their vehicles reveals that 57% of this stock belongs to the small 5tonnes
115 category. The second agency having the second largest number is the Highway Managers with an average of 55
116 vehicles on the road per day that amount to 26.4% for all. LAWMA came close in the third position with 52,
117 which makes 25.3% of the stock of all the agencies. The least, as in all other respects, is the group classified as
118 others.

119 On the relative number of trips, the most frequent again is the PSP with a frequency rate of 148 trips per
120 day making 45.3%. The 5ton vehicle makes 90 trips out of this number. The Highway Managers came second
121 with a daily trip frequency of 115. The utility vehicle of the Highway Manager is the 15ton, which made 84 out
122 of the total trip of the agency thereby controlling 73% of the operational movements of the Highway Managers.
123 The vehicle of the second choice is the 30ton making 24 (20.7%) trips daily. LAWMA came third with average
124 daily trip frequency of 60, taking 18.4% of the share of all the trips made. The vehicle of choice for LAWMA is
125 the twenty and thirty tons (Dino, Mammoth and DAF Trailers); 93% of its trips were made by the 20ton vehicle
126 type.

127 The effect of the type of vehicle is reflected in the total volume of waste transported by the different agencies.
128 While the PSP was leads in the number and trips made, the size of the vehicle of choice is very small such that
129 the Highway Managers with less number of vehicles and trips collects the largest volume of waste daily. They
130 are collecting 2,043 tonnes daily, which accounts for almost 50% of the waste being transported in metropolitan
131 Lagos. LAWMA comes second with daily transportation of 1,243 tonnes of waste, which is about 30% of the total
132 waste moved to the landfill sites. PSP collects 900 tons (20%) while the others were collect only about 1%. The
133 waste transporters in order of capacity and delivery is first, the Highway Managers, The Relative Performances
134 of the Waste Transportation Agencies second is LAWMA followed by the Private Sector Participant. There are
135 some others but their input is marginal.

136 The findings on the relative performances of the different types of vehicles in the waste collectors' fleet show
137 that the Vehicles of choice for the waste carriers in the study area are the 15, 20 and five tonnes size. The vehicle
138 taking the biggest share is the 15ton size; it accounts for 31% of the total waste removals. Close to this is the
139 20ton size collecting 30%. In the order of weight transported, the other types of vehicles' share are 30ton, (19.4%)
140 5ton, (10.9%) 10ton, (4.8%) and 7ton (2.2%). The rest are collecting less than 1% each. The total daily waste
141 collection capacity of all the waste collection agencies in metropolitan Lagos is 4,237 tonnes.

142 10 VII. Waste Generation and Collection Differentials

143 The average per capita waste generation in the area is estimated to be 0.53 kg. The 1991 Census put Lagos
144 population at 5.68 million; the United State's Bureau of Census estimated the figure to 11.314 million. The
145 United Nations projected the figure to be 12 million. From this the daily waste generation in the metropolis will
146 be 12million x 0.53 = 6,360 tonnes.

147 Given the estimated collection capacity of 4,237 tonnes for all the agencies, the expected left over will be 6,360
148 -4,237 = 2, 123. This will be the waste that ends up in unofficial dumpsites dotting the metropolitan landscape.
149 Sometimes the PSP operators dump their collections in many of these places. The Cart pushers, due to their
150 non-recognition have adopted these as the normal dumpsites. Majority of the households, in the city do not see
151 any need for engaging a private collector who will be charging them fees what they believe they themselves can
152 dump in the nearest swamp, open space, Lagoons, the Atlantic, Creeks, roadsides and road junction.

153 11 VIII. Conclusion and Recommendations

154 Given that the private sector which comprises of the highway managers and the PSP collected more than 70% of
155 the waste volume even in the experimental stage is a pointer to the potential of this sector as a strong ally and
156 a more efficient one at that. The LAWMA which is the government agency could only collect less than 30%. It
157 is therefore suggested here that the solution to the problem of waste disposal in urban centres of the country-
158 and equally likely in other cities of developing countries-is the involvement of the private sector participant.
159 However the following suggestions should be noted on the part of the relevant supervising government agency.
160 There should be appropriate legal framework and enforcement to address fee collection for the private operators.
161 There should be adequate provision of basic infrastructure like the landfill site and transfer loading station.

162 Public enlightenment campaign is required to carry the populace along on such concomitant issues like payment
163 modalities, sorting and the general policy thrust of government. It is important to grant the scavengers and cart
164 pushers official recognition and create a niche for them in the scheme. And there should be continuous monitoring
165 and evaluation to accommodate the changes that will necessary occurs overtime.

166 **12 Global Journal of Human Social Science**



Figure 1: Volume

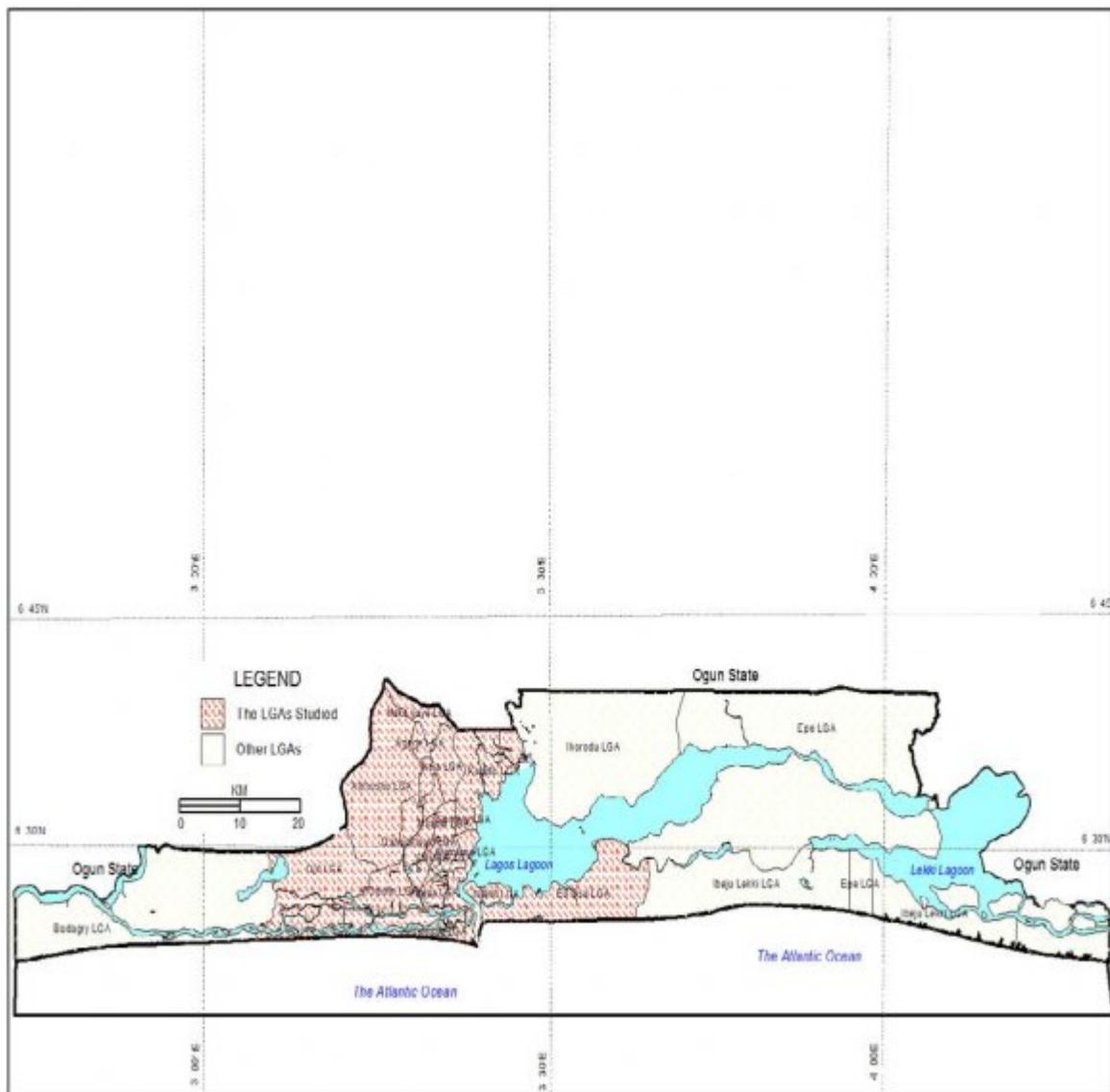


Figure 2:

VI.
 Year 2013
 2 32
 Volume XIII Issue IIW I Version I
 D D D D)
 (Global Journal of Human Social Science
 Planning
 Research and Statistics Dept, Consultants Reports:
 LAVALIN and Resource Consults, Reports of

Figure 3: B

168 [Saka (1995)] *A Decade of Waste Management in Lagos State: An Appraisal*" A paper presented as the General
169 Manager of LAWMA at Lagos State University's Conference on Environmental Sanitation in Nigeria to mark
170 world Environment Day, G O Saka . 1995. May, 31 1995.

171 [Onibokun and O Sridhar ()] *Affordable Technology and Strategies for Waste Management in Africa: Lessons*
172 *from Experience Published by Centre for African Settlement Studies and Development (CASSAD), Bodija*
173 *Estate Ibadan Monograph series No13, . A G Onibokun , Adedipe N O & Sridhar , MC . 2000.*

174 [Odewumi ()] 'Comparative Analysis of Waste Composition in Metropolitan Lagos, Bangkok and United States'.
175 . S Odewumi . in *LASU Social Sciences Journal* 2002. 4 p. . Lagos State University

176 [Filani and Abumere (ed.) ()] *Forcasting Solid Waste Magnitude for Nigeria Cities*, M O Filani , S Abumere .
177 op.cit (ed.) 1986. p. .

178 [Lawma ()] *Organisation Development and Waste Management System Project' a report prepared by Lavalin*
179 *International Inc, Lawma . 1992.*

180 [Olokesusi (ed.) ()] *Sustainability and Solid Waste Management in metropolitan Lagos-The Imperatives for*
181 *Improvement*, Femi Olokesusi . Albert, I. O. et.al (ed.) 1994. (Ibid)

182 [Adeniji ()] 'Urban Population Pressure and the Roles of Household and Scavengers in solid Waste Management
183 in Ibadan'. Kunle Adeniji . *Population -Environment Interaction in*, A O Phillips, D O Ajakaiye (ed.) (Nigeria,
184 NISER, Ibadan) 1996. p. .

185 [Tayo ()] *When Refuse Dumps Become Mountains-Solid Waste Management in Metropolitan Lagos*" M Tesi (ed)
186 *The Environment and Development in Africa*, Odumosu Tayo . 1995. U.S.A. Middle Tennese State University