

# 1 Making Good Decisions : The Influence of Culture, Attachment 2 Style, Religiosity, Patriotism, and Nationalism

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## 7 **Abstract**

8 This study explored the conflict model of decision making (Janis & Mann, 1977) in relation to  
9 culture, attachment style, religiosity, patriotism, and nationalism. Two groups of university  
10 students from Australia (n=135) and Singapore (n=159) were invited to participate through  
11 the use of a web survey. Vigilant decision making was higher and hyper-vigilant decision  
12 making was lower for Australian than for Singaporean respondents. Vigilant decision making  
13 was negatively related to avoidant attachment style and blind patriotism, while positively  
14 associated with constructive patriotism and civic content nationalism. Vigilant decision  
15 making was predicted by gender (female), low avoidant attachment style, civic nationalism  
16 and constructive patriotism. Hyper-vigilant decision making was positively related to anxious  
17 and avoidant attachment style, external religiosity, blind patriotism, traditional and civic  
18 nationalism, while negatively related to constructive patriotism. Hyper-vigilance was  
19 predicted by gender (female), anxious and avoidant attachment style, and extrinsic religiosity.  
20 Buck-passing was positively associated with anxious and avoidant attachment style, and civic  
21 nationalism. Buck-passing was predicted by anxious and avoidant attachment style and by  
22 civic nationalism. Procrastination was positively related to anxious and avoidant attachment  
23 style and was predicted by country (Singapore), and anxious and avoidant attachment style.  
24 These results are explained in terms of decisions that are made around the world that may  
25 have broad ramifications, including those relating to positions on refugees and terrorism.

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27 **Index terms**— Culture, attachment style, religiosity, patriotism, and nationalism.

## 28 **1 I. Introduction**

29 We are constantly involved in making decisions that increasingly have ramifications in other parts of the world,  
30 given the ability of the media and use of the internet to flash these decisions around the globe. Regional views  
31 that used to only be influential locally, are now often part of world opinion as perceptions related to injustice  
32 and inequalities are widely distributed. For example, the decision of an outspoken and conservative American  
33 preacher to burn the Quran in a Christian church service in the deep south, instantly became world news initiating  
34 the potential for an international crisis. Thus, given this increase in the power of decision makers, the factors that  
35 influence strategies for making decisions are important topics of research. The information that is considered is  
36 often influenced by attitudes and values of those making these decisions, as well as other personal factors that  
37 become relevant when under pressure. These attitudes and beliefs may have an important influence which may be  
38 crucial in the decisions that are made. This paper considers the decision making process through an exploration  
39 of the conflict model of decision making (Janis & Mann, 1977) in relation to factors that may influence the  
40 manner in which decisions are made.

41 The conflict model of decision making is based on the idea that decision making may generate psychological  
42 distress as the decision maker considers alternatives that may have differential effects on the individual, and the

## 1 I. INTRODUCTION

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43 potential negative impacts of making a bad decision (Janis & Mann, 1977). The way this stress is managed, is  
44 thought to influence the style of decision making that is adopted. Janis and Mann (1977) identified a number  
45 of styles of decision making. Vigilant decision making is seen as the most effective style that is a methodical  
46 approach utilizing a number of clear stages. In this style, the decision maker considers the goals or objectives of  
47 the situation requiring a solution, collects information related to the goals, outlines the strategies for reaching  
48 those goals, evaluates each of the strategies in terms of their pros and cons, and reaches the decision that most  
49 effectively achieves the desired outcome with minimal negative consequences. Thus, vigilant decision making  
50 requires a cool headed approach when there may be stressful factors in the environment that would invite  
51 decision makers to be less considered in their approaches.

52 Other styles of decision making are impacted by the psychological distress that may be involved in making  
53 decisions, resulting in a number of less effective styles of decision making. Hypervigilance (Janis & Mann, 1977)  
54 is a style of decision making that is influenced by stress experienced by the decision maker. The decision maker  
55 perceives that there is insufficient time to make a carefully considered decision and searches somewhat impulsively  
56 for a solution that will alleviate the stress and hopefully deal with the problem. Janis and Mann (1977) also  
57 identified other styles of decision making such as buck-passing, and W procrastination as ways of dealing with  
58 distressing situations requiring decisions. These styles of decision making reflect the inability or unwillingness  
59 of individuals to make decisions by denying that decisions are theirs to be made and passing responsibility on  
60 to others, or by simply putting off making any decisions until a later time. Thus, a variety of decision styles  
61 may be adopted by individuals that may be related to their ability to manage the stress and responsibility of  
62 making decisions that with time may have unknown ramifications. Janis and Mann (1977) noted that individual  
63 differences may influence the style of decision making adopted. However, few differences have been explored with  
64 the conflict model of decision making, apart from culture, gender, and age ??Brew, (Cabanac, 1992), sensitivity  
65 to reward (Franken, I. H. A., & Muris, 2005), and family differences (Tharenou, 2008). Thus, while a wide range  
66 of individual differences have been explored, yet few of these have been related to the conflict model of decision  
67 making.

68 Culture has been the major difference across groups that has been considered in the conflict model of decision  
69 making, even though Stewart (1986) has questioned the wisdom in comparing decision making across cultures,  
70 stating that decision making is predominantly a Western, individualistic idea. Hofstede (1980) also argued that  
71 the individualist-collectivist dimension highlights differences between cultures that prioritize individual goals,  
72 needs and rights associated with individual initiative and utilitarian values in the West. Eastern cultures prioritize  
73 community needs, obligations and responsibilities, influenced by the Confucian perspective of societal well-being,  
74 making the Western style decision making somewhat irrelevant to these cultures. Thus, not surprisingly, some  
75 cultural differences have been found. In a study of three Western cultures (USA, Australia and New Zealand)  
76 and three Eastern cultures (Japan, Hong Kong, and Taiwan), Mann et al. (1998) found that vigilant decision  
77 making did not vary across these cultures, a finding confirmed in other cross cultural work in Spain (Saez de  
78 Heredia, Arocena, & Gerate, 2004).

79 However, the Eastern cultures in the Mann et al. (1998) study reported higher hyper-vigilant decision making  
80 styles than the Western cultures. A study comparing Australian and Chinese adolescents found that the Chinese  
81 scored marginally lower on vigilant patterns and higher on non-vigilant patterns of decision making than the  
82 Australian sample (Brew, Hesketh, & Taylor, 2001).

83 These Chinese students (mainly from Hong Kong and Taiwan) were resident in Australia and the weak patterns  
84 may reflect Western individualist influences as they attempted to deal with culture conflict. However, this pattern  
85 of lower vigilant and higher non-vigilant patterns in an Asian culture was stronger for a study of decision making  
86 comparing Australian and Japanese adolescents (Radford, Mann, Ohta, & Nakane, 1993). While the research  
87 is conflicting, perhaps the differences may be explained partially by culture, but also by the individualistic  
88 underpinnings of the conflict model of decision making. However, it is also possible that variables related to  
89 values rather than personality characteristics or overall culture, may account for some of these differences. Thus,  
90 we decided to compare Australia, a Western country with Singapore, an Eastern country but with strong ties to  
91 the West in terms of tourism, finance, and trade, to see if traditional values (in particular family values, religion,  
92 nationalism, and patriotism), were related to style of decision making.

93 While family differences (Tharenou, 2008) were shown to be related to decision making, we felt that how family  
94 differences related to the ability to manage stress may be particularly relevant to family values and consequently  
95 to the style of decision making adopted. Thus, the variable of attachment style was selected for inclusion in this  
96 study. Attachment theory, while initially developed in relation to the interactions between infants and caregivers  
97 in terms of developing a confident self, was extended to adults focussing on subsequent romantic relationships as  
98 well as other people generally (Bowlby, 1969). Those with strong connections with caregivers who were reliable,  
99 developed secure attachment styles; while those without such predictable and trustworthy caregivers, ended  
100 up compensating by either becoming very anxious with regard to relationships with others, commonly known as  
101 anxious or ambivalent attachment style. A further group compensated by rejecting the attempts at connecting  
102 with others, commonly known as avoidant or dismissive attachment. These insecure attachment styles have  
103 been related to the expression of emotion and affect regulation generally (Mikulincer & Shaver, 2007). Thus,  
104 anxious attachment style is associated with feeling overwhelmed by emotion while avoidant attachment style is  
105 associated with a dismissive attitude or simply cutting off from emotion. Attachment style has been extended

106 to career indecision ?? Year 2003) and the experience of stress (Kemp & Neimeyer, 1999). However, there has  
107 not been research on how attachment style relates to general styles of decision making. Given the connection  
108 between decisional conflict and psychological stress, insecure attachment style should play an important role  
109 in how decisions are made with secure attachment being positively related to vigilant patterns and insecure  
110 attachment being positively related to non-vigilant patterns of decision making.

111 The traditional values connected with nationalism, often involve strong beliefs that may override rational  
112 thought, and these beliefs could be influential in styles of decision making adopted. Nationalism may be viewed as  
113 an attachment not only to specific groups, but also to the group-defining elements (Rothi, Lyons, & Chryssochou,  
114 2005). Group defining elements may be viewed in relation to the exclusiveness of the boundaries that are perceived  
115 as defining the group or nation. For example, some members of a group would perceive that only those who share  
116 a common background or heritage with the majority would be included in the group category, while others might  
117 view identification with the group as related to the rights and obligations of the nation to which they belong,  
118 irrespective of their traditional background. Rothi et al. (2005) have developed a dualistic way of understanding  
119 nationalistic identity based on an attachment to the traditional culture reflecting a connection with the nation's  
120 traditional past, a position not requiring any significant thought.

121 On the other hand, civic construction, relating to the shared policy and civic practices of those defining  
122 themselves as belonging to the nation, is congruent with a position associated with a more thoughtful approach.  
123 Presumably these beliefs which vary on their degree of exclusivity would also be associated with more or less  
124 rigid beliefs which could likely be related to decision making style. Thus, traditional culture should be positively  
125 related to nonvigilant decision making patterns and civic construction should be positively related to vigilant  
126 decision making. Similarly, the traditional values associated with patriotism may be influential in the style of  
127 decision making adopted. Patriotism is defined by the personal behaviour that accompanies and encourages  
128 the group's or nation's decisions and actions (Rothi, Lyons, & Chryssochou, 2005). Staub (1997) distinguishes  
129 between two types of patriotism: blind and constructive. Blind patriotism is represented by an unquestioning  
130 positive view of one's nation, a position requiring little thought.

131 Constructive patriotism requires critical questioning and reflection on the national practices with the view to  
132 create positive changes to the society, a position requiring considerable thought. Thus, blind patriotism should  
133 be positively associated with nonvigilant patterns of decision making while constructive patriotism should be  
134 positively associated with vigilant decision making.

135 Finally, values associated with strong religious beliefs may also be influential in the decision making styles  
136 that individuals choose. Allport (1954) originally wrote about religious motivation, conceptualizing two types of  
137 motivation: intrinsic and extrinsic. Intrinsic religious motivation was defined as ultimate religion which referred  
138 to religion as an end in itself, while extrinsic religious motivation was seen as instrumental, or religion as a means  
139 to achieve a particular end. Strong religious beliefs would probably over-ride a methodical thoughtful approach  
140 to decision making and would be associated with non-vigilant decision making styles. Thus, intrinsic religious  
141 motivation should predict stronger beliefs than extrinsic religious motivation and would thus be more strongly  
142 associated with nonvigilant styles of decision making than extrinsic motivation.

143 Thus, a number of individual differences related to the variables discussed above should be related to various  
144 styles of decision making.

145 The following hypotheses were made: 1. Culture will have an impact on decision making in that Australians  
146 will report high vigilant and lower non-vigilant patterns of decision making than Singaporeans. 2. Insecure  
147 attachment styles (anxious and avoidant attachment dimensions) will be positively related to non-vigilant styles  
148 of decision making and negatively related to vigilant decision making 3. Nationalistic beliefs associated with  
149 traditional culture will be positively related to non-vigilant styles of decision making and negatively associated  
150 with vigilance in decision making, while the beliefs associated with civic construction will be positively related to  
151 vigilant decision making and negatively related to non-vigilance in decision making. 4. Patriotic beliefs associated  
152 with blind patriotism will be positively related to non-vigilant decision making and negatively related to vigilant  
153 decision making; while beliefs associated with constructive patriotism will be positively associated with vigilant  
154 decision making while negatively associated with non-vigilant decision making. 5. Intrinsic religious motivation,  
155 representing a stronger belief will have a greater positive association with non-vigilant decision making styles and  
156 a greater negative association with vigilant decision making than extrinsic religious motivation. These hypotheses  
157 were tested on a sample of Australian and Singaporean university students. ( D D D D ) A Year

## 158 2 II. Method

159 The Australian sample consisted of 135 respondents (28 male and 107 female) attending psychology lectures in a  
160 university in Sydney, Australia who received course credit for their participation. Respondents ranged between  
161 18 and 48 years of age ( $M=20.3$ ,  $SD=4.10$ ).

162 The Singaporean sample consisted of 159 respondents (60 male and 99 female) attending a university in  
163 Singapore. Respondents ranged between 18 and 56 years of age ( $M=19.9$ ,  $SD=3.87$ ).

164 A questionnaire was constructed the consisted of the following scales: Melbourne Decision Making Question-  
165 naire (Mann, Burnett, Radford & Ford, 1997). This scale was based on the Janis and Mann (1977) conflict model  
166 of decision making and consists of 22 items measuring the four styles of decision making discussed above: vigilant  
167 (Sample item: " I consider how best to carry out the decision"); hyper-vigilant (Sample item: "I feel as if I'm

under tremendous time pressure when making decisions"); buck-passing (Sample item: "I prefer to leave decisions to others"); and procrastination (Sample item: "I waste a lot of time on trivial matters before getting to the final decision"). Items were rated on a 3 point scale of 1 (true for me), 2 (sometimes true for me), and 3 (not true for me), which were re-coded from 0 to 2. The following alpha reliabilities for the subscales have been reported: vigilance ( $\alpha=.80$ ), hypervigilance ( $\alpha=.74$ ), buck-passing ( $\alpha=.87$ ), and procrastination ( $\alpha=.81$ ). (Brennan, Clark, & Shaver, 1998). This questionnaire consisted of 36 items measuring the two dimensions of anxious (Sample item: "When romantic partners disapprove of me, I feel really bad about myself") and avoidance (Sample item: "I do not often worry about being abandoned") attachment. Items were rated on a 7 point scale ranging from 1 (Strongly Disagree) to 7 (Strongly Agree). Alpha reliabilities reported for the subscales were: Anxiety ( $\alpha=.91$ ) and Avoidance ( $\alpha=.94$ ). These two dimensions may be placed into categories in order to form discrete attachment styles. However, to prevent loss of data by categorization, and in line with previous research, the dimensions will be used as representative of the attachment styles. Thus, for this paper, the two dimensions will be used interchangeably with the two attachment styles of anxious and avoidant.

### 3 Experiences in Close Relationships

National Attachment and Patriotism (Rothi, Lyons, & Chryssouchou, 2005). National attachment consisted of 19 items measuring traditional culture (Sample item:

"In my opinion a person is truly Singaporean/Australian if they have family that has lived in Singapore/Australia for many generations"), and civic identity (Sample item: "In my opinion a person is truly Singaporean/Australian if they think of Singapore/Australia as their 'home'"). Items were rated on a 5 point scale ranging from 1 (Strongly Disagree) to 5 (Strongly Agree). Alpha reliability reported for the subscales were Traditional Culture ( $\alpha=.91$ ), and Civic Identity ( $\alpha=.84$ ).

Patriotism consisted of 21 item measuring blind orientation (Sample item:

"Questioning national decisions will lead to the downfall of Singapore/Australia") and constructive orientation (Sample item: "When you love your country you should say when you think its actions are wrong"). Items were rated on a 5 point scale ranging from 1 (Strongly Disagree) to 5 (Strongly Agree). Alpha reliability reported for the subscales were: Blind Orientation ( $\alpha=.84$ ), and Constructive Orientation ( $\alpha=.85$ ).

Religious Orientation Scale (Allport & Ross, 1967; Brewczynski & McDonald, 2006)). This questionnaire consisted of 21 items designed to provide a measure of extrinsic (Sample item: "Occasionally I find it necessary to compromise my religious beliefs in order to protect my social and economic well-being") and intrinsic (Sample item: "I try hard to carry my religion over into all my other dealings in life") religious motivation. The scale was subsequently revised by Brewczynski and McDonald (2006) which was the version used for this questionnaire. Items were rated on a 5 point scale ranging from 1 (Strongly Disagree) to 5 (Strongly Agree). Alpha reliabilities were not reported on the revised scale.

There were a number of demographic questions asked including age, education, country of origin, the importance of religion in their lives, and questions about current and past relationships.

Following ethics approval, students were invited to participate in an online survey.

### 4 III. Results

Data were initially examined for differences between respondents based on country and gender. These results, along with alpha reliabilities for the scales are presented in Table 1. The Singaporean sample tended to report higher scores on anxious ( $F=9.18$ ,  $p=.003$ ), and avoidant attachment ( $F=17.40$ ,  $p=.000$ ), intrinsic ( $F=6.27$ ,  $p=.013$ ) and extrinsic religiosity ( $F=5.85$ ,  $p=.016$ ), blind orientation ( $F=23.75$ ,  $p=.000$ ) and traditional cultural content ( $F=24.21$ ,  $p=.000$ ), and hyper-vigilance ( $F=5.47$ ,  $p=.020$ ) in decision making. The Australian sample tended to report higher scores on constructive orientation ( $F=11.56$ ,  $p=.001$ ) and civic content ( $F=11.08$ ,  $p=.001$ ), and vigilance ( $F=6.83$ ,  $p=.009$ ) in decision making. Thus, hypothesis 1 was partially accepted in that Australian respondents reported higher vigilant and lower hyper-vigilant decision making scores than Singaporean respondents. With all of these reported differences between the two samples, we decided to control for culture in the regression

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Year analysis by using culture as a dummy variable. The data were then analysed for gender differences. Males scored higher on constructive orientation ( $F=19.48$ ,  $p=.000$ ) while females scored higher on blind orientation ( $F=6.88$ ,  $p=.009$ ), hyper-vigilance ( $F=13.78$ ,  $p=.000$ ), and procrastination.

There were no interactions between country and gender. We decided to control for these findings by including gender as a dummy variable in the regression analysis. We conducted Pearson product-moment correlation analyses between the decision making and the other variables. Initially, correlations were separated by country, but as there were only minor differences in the results, the data were combined. These results are reported in Table 2. Hypothesis 2 predicted that insecure attachment styles would be positively related to non-vigilant decision making and negatively related to vigilant decision making. Vigilant decision making was not related to anxious attachment, but was negatively related to avoidant attachment ( $r= -.19$ ,  $p < .001$ ). Hyper-vigilance was positively

related to anxious attachment ( $r=.33$ ,  $p<.001$ ) and avoidant attachment ( $r=.21$ ,  $p<.001$ ). Buck-passing was positively related to anxious attachment style ( $r=.23$ ,  $p<.001$ ) and to avoidant attachment style ( $r=.15$ ,  $p<.01$ ). Procrastination was positively related to anxious attachment style ( $r=.25$ ,  $p<.001$ ) and to avoidant attachment style ( $r=.23$ ,  $p<.001$ ). Thus, hypotheses 2 was largely accepted, with the exception of the relationship between vigilance and anxious attachment. As vigilant decision making increased, avoidant attachment decreased and as non-vigilant patterns increased, anxious and avoidant attachment style increased as well. Hypothesis 3 predicted that nationalistic beliefs associated with traditional culture would be positively related to non-vigilant decision making styles and negatively related to vigilant decision making while beliefs associated with civic construction would be positively related to vigilant decision making and negatively associated with non-vigilant decision making styles. Vigilant decision making was positively related to civic construction ( $r=.26$ ,  $p<.001$ ), but not significantly related to traditional culture.

Hyper-vigilance was positively associated with traditional culture ( $r=.19$ ,  $p<.001$ ) and civic construction ( $r=-.14$ ,  $p<.05$ ). No other non-vigilant patterns of decision making were significant.

Thus, there was partial support for hypothesis 3. As vigilant decision making increased, so did civic construction. While hyper-vigilance increased, so did traditional culture, as well as civic construction, which was an unexpected finding.

Hypothesis 4 predicted that patriotic beliefs associated with blind patriotism would be positively related to non-vigilant decision making styles and negatively related to vigilant decision making, while patriotic beliefs associated with constructive patriotism would be positively related to vigilant decision making and negatively associated with non-vigilant decision making styles. Vigilant decision making was negatively related to blind patriotism ( $r=-.14$ ,  $p<.01$ ) and positively related to constructive patriotism ( $r=.26$ ,  $p<.001$ ). Hyper-vigilance was positively associated with blind patriotism ( $r=.20$ ,  $p<.001$ ) and negatively associated with constructive patriotism ( $r=-.14$ ,  $p<.05$ ). No other non-vigilant patterns of decision making were significant.

Thus, there was partial support for hypothesis 4. As vigilant decision making increased, so did constructive patriotism, while blind patriotism decreased.

Hypothesis 5 predicted that intrinsic religious motivation would be positively associated with nonvigilant decision making patterns and negatively associated with vigilant decision making and that this relationship would be in the same direction, but stronger than the relationships of extrinsic religious motivation. There were no significant relationships for vigilant decision making.

Hyper-vigilance was positively associated with extrinsic motivation ( $r=.17$ ,  $p<.01$ ). This was the only significant relationship.

Thus, hypothesis 5 was rejected as hyper-vigilance was positively related to extrinsic religious motivation, but not to intrinsic religious motivation.

We conducted linear regression analyses to ascertain the best predictors of vigilant and non-vigilant patterns of decision making. To predict decision making styles, variables were entered in the following order: country, gender, anxious attachment, avoidant attachment, blind patriotism, constructive patriotism, traditional cultural nationalism, civic content nationalism, intrinsic religiosity, and extrinsic religiosity. Vigilance in decision making was predicted by gender (female) ( $t=2.09$ ,  $p=.04$ ), lower avoidant attachment ( $t=-2.50$ ,  $p=.01$ ), higher constructive patriotism ( $t=3.08$ ,  $p=.002$ ), and higher civic content nationalism ( $t=2.88$ ,  $p=.004$ ), which accounted for 11.8% of the variance. Hypervigilance was predicted by gender (female) ( $t=3.81$ ,  $p=.000$ ), increasing anxious attachment ( $t=5.34$ ,  $p=.000$ ), increasing avoidant attachment ( $t=2.97$ ,  $p=.003$ ) and increasing religious extrinsic religious orientation ( $t=2.49$ ,  $p=.01$ ), accounting for 18.3% of the variance. Buck-passing was predicted by increasing anxious attachment ( $t=3.24$ ,  $p=.001$ ), increasing avoidance ( $t=2.24$ ,  $p=.03$ ), and higher civic content nationalism ( $t=2.16$ ,  $p=.03$ ), accounting for 7.1% of the variance. Procrastination was predicted by country (Singapore) ( $t=-2.127$ ,  $p=.03$ ), increasing anxious attachment ( $t=4.25$ ,  $p=.000$ ), and increasing avoidant attachment ( $t=3.93$ ,  $p=.000$ ), accounting for 10.4% of the variance.

## 6 Discussion

We explored variables that were related to decision making and found that there were a number of individual factors related to both vigilant and non-vigilant decision making. Australians scored higher on vigilant and lower on hyper-vigilant decision making than Singaporeans. Vigilant decision making was negatively related to avoidant attachment style and blind patriotism, while positively related to constructive patriotism and civic content nationalism.

Vigilant decision making was predicted by gender (female), low avoidant attachment style, civic nationalism and constructive patriotism. Hyper-vigilant decision making was positively related to anxious and avoidant attachment style, external religiosity, blind patriotism, traditional and civic nationalism, while negatively related to constructive patriotism.

Hyper-vigilance was predicted by gender (female), anxious and avoidant attachment style and extrinsic religiosity. Buck-passing was positively related to anxious and avoidant attachment style and civic nationalism. Buck-passing was predicted by anxious and avoidant attachment style and by civic nationalism. Procrastination was positively related to anxious and avoidant attachment style and was predicted by country (Singapore) and anxious and avoidant attachment style.

The pattern of higher vigilant scores and lower pyper-vigilance scores for Australians than for

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292 Singaporeans is congruent with past research (Brew et al., 2001;Radford et al., 1993) and for hyper-vigilance  
293 (Mann et al., 1998). However, these findings differed on previous research where there were no reported differences  
294 vigilant decision making based on country (Saez de ??aeda et al., 2001;Mann et al., 1998). The differences with  
295 past research may be related to the particular country, as the countries reported do not include Singapore data.  
296 The current findings may also be related to the work by ??tewart (1986) and Hofstede ??1980) suggesting that  
297 decision making differences may be due to individualist-collectivist differences between Eastern and Western  
298 countries, questioning the advisability of conducting such research.

299 Yet, subsequent analysis in this paper provides additional information that is relevant to this discussion which  
300 will be considered later in the paper. However, perhaps more importantly, these results suggest that a range  
301 of individual factors are related to decision making. In particular, attachment style plays a key role in that  
302 insecure attachment is related to non-vigilant patterns of decision making. Thus, when a decision maker is  
303 not able to manage stress well, a pattern of knee jerk reactions associated with hyper-vigilance, or avoidance  
304 associated with procrastination or buck-passing is a plausible explanation. Insecure attachment styles with their  
305 associated difficulties in managing stress, are easily encompassed by the non-vigilant patterns of decision making  
306 that provide quick rather than considered solutions.

307 However it is not only attachment style, but beliefs that are associated with nationalism and patriotism  
308 that are also related to decision making. Generally, the more thoughtful positions on nationalism (civic) and  
309 patriotism (constructive) are associated with the more rational and considered position of vigilant decision  
310 making. Constructive orientation involves an active questioning and reflection on national practices while blind  
311 orientation implies a simple acceptance. Active questioning could be viewed as a significant part of the process  
312 in vigilant decision making. This is similar to nationalism and the civic identity where nationalism is viewed as  
313 an active process and was related to vigilant decision making. The other key pattern related to nationalism and  
314 patriotism is hypervigilance in decision making. This pattern was positively related to the less clearly thought-  
315 out positions on nationalism (traditional) and patriotism (blind) and negatively related to the more thought out  
316 positions of constrictive and civic. While the decisions made by these conservative thinkers may be innocuous  
317 if the content is unrelated to nationalistic and patriotic issues, there could however be important ramifications.  
318 For example, decision making on refugees and terrorism may well be related to ideas surrounding nationalism  
319 and patriotism, leading to less considered debate and processes of decision making. Thus, there is the potential  
320 for extreme reactions that have potentially enormous ramifications such as the decision that was initially taken  
321 by one man in the southern USA discussed in the introduction.

322 While the majority of the findings are consistent, there are a few anomalies such as the positive relationship  
323 between civic nationalism and hypervigilance and buck-passing. It is possible that civic nationalism, being more  
324 widely discussed and accepted as there are significant numbers of immigrants around the world, may be a more  
325 widely accepted position now and may not discriminate as well as does patriotism, a more traditional concept.  
326 Further research would need to be conducted in order to evaluate differences between the concepts of nationalism  
327 and patriotism.

328 The finding that being female was a predictor of both vigilant and hyper-vigilant decision making styles appears  
329 contradictory and is thus more difficult to explain. Clearly this finding was supported by the gender differences  
330 in the preliminary analysis of the means of the variables for hyper-vigilance but not for vigilance. It is possible  
331 that this finding may be due to the small number of males in the study in comparison to the females and these  
332 males may be less representative of the general population.

333 The other major anomaly was the finding that being Singaporean was a predictor of procrastination. This  
334 finding was also not mirrored in the results of mean differences between the two countries in the preliminary  
335 analysis. However, in these results, Singaporeans described themselves as less vigilant which could be related to  
336 procrastination as an avoidance technique. The predictor however was significant only at the .03 level, which was  
337 clearly not as robust as the other predictors for procrastination. Perhaps what is more surprising, is that given  
338 the number of differences between cultures in the preliminary analysis, that there were few significant cultural  
339 factors in the regression analysis. When comparing Singapore and Australia on decision making, that there are  
340 few significant differences. This finding questions the conclusions of Stewart (1986) and Hofstede (1980) who  
341 argued that the individualist-collectivist differences between Western and Eastern cultures make comparisons of  
342 decision making relatively meaningless. However, it could also be suggested that Singapore has become more  
343 Westernized and thus more individualistic in nature. Yet, we must be conscious of the finding that differences  
344 were found in the preliminary analysis, and also that we are sampling a non-representative university population.  
345 Possibly additional research would need to be conducted with a broader subject pool in Singapore and also less  
346 Westernized countries to further examine Hofstede's (1980) and Stweart's (1986) conclusions.

347 While a greater impact of religiosity was predicted, it was not realized. There was only one significant finding  
348 which related religiosity to hyper- A Year vigilance. It was expected that internalized rather than externalized  
349 religiosity would be more significant, but this was not the case. Perhaps in this modern world, religion doesn't  
350 play the part that we thought it would play in that religion is not as important, particularly with this university

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351 sample. We see many signs in our modern world of decisions that appear to be influenced by religiosity particularly  
352 related to issues such as terrorism, but this is perhaps masked by a more substantial influence of patriotism and  
353 nationalism. Of course many countries where there is strong patriotism and nationalism have strong ties to  
354 religion as well, making it easy for the variables of nationalism, patriotism and religiosity to be confusing.  
355 However, according to these findings, while we have been considering many decisions as a result of religion, it  
356 may be more helpful to think of them in a context of nationalism and/or patriotism instead.

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358 There are some limitations to this research as the respondents consist of a convenience sample of university  
359 students.

360 University students may have thought patterns that are quite different to the broader population when it  
361 comes to ideas about religion, patriotism, and nationalism, as well as styles of decision making which may lead  
362 to some bias in these data. The sample was overrepresented by female respondents which may have also biased  
363 the results. The survey also suffers from the deficiencies on any self-report strategy. For example, it is difficult to  
364 adequately assess attachment style by a questionnaire. However, the scale selected is widely used in such research  
365 and is generally accepted as an adequate measure for these purposes.

366 While there were a number of cultural differences between the two samples from Australia and Singapore, the  
367 culture variable only appeared to make a difference in the procrastination decision making style. Thus, there  
368 are many similarities between Australia and Singapore, which may be related to the rapid westernization of  
369 Singapore that has taken place as they increasingly compete in the global market for trade and tourism.

370 Future research should focus on a broader range of respondents so that is it not limited to a group of respondents  
371 that often think more broadly than those not attending university. It would also be important to obtain a group  
372 of people who have made particularly illadvised decisions, such as those in prison for a range of crimes as well as  
373 those who have made particularly good decisions. Perhaps the group used in this study would be thought of as  
374 being such a group. However, a broader aged group and similar numbers of males and females could be a more  
375 useful comparison group. Furthermore, other countries could be involved to ascertain the validity of comparing  
376 other eastern countries on decision making variables.

## 377 **10 IV. Conclusion**

378 This study explored the conflict model of decision making (Janis & Mann, 1977) in relation to culture, attachment  
379 style, religiosity, patriotism, and nationalism. Findings suggest that there are few major differences between  
380 Australia and Singapore on decision making, despite preliminary analysis of means.

381 However, attachment style, patriotism and nationalism were the key factors that appeared to be related to  
382 decision making styles.

383 More considered and thoughtful positions on patriotism and nationalism were associated with vigilant decision  
384 making, while the more traditional views and thus less well thought out positions were associated with the non-  
385 vigilant decision making patterns. Insecure attachment style also appeared to be a major factor in explaining  
386 non-vigilant decision making patterns. Thus, individual factors related to patriotism, nationalism and insecure  
387 attachment style appear to be significantly related to styles of decision making, while religion appeared to have  
388 very little significance. When we consider the importance of decisions that could be influential on the world stage,  
389 it seems that emotional stability (as measured by the attachment dimensions) and attitudes towards nationalism  
390 and patriotism may be more influential than culture or religion in determining outcomes related to issues such as  
391 immigration and terrorism, suggesting that it may be important to ensure that decision making is accompanied  
392 with as many well thought out opinions as possible to ensure a sense of stability in the world.

## 393 **11 Global Journal of Human Social Science**

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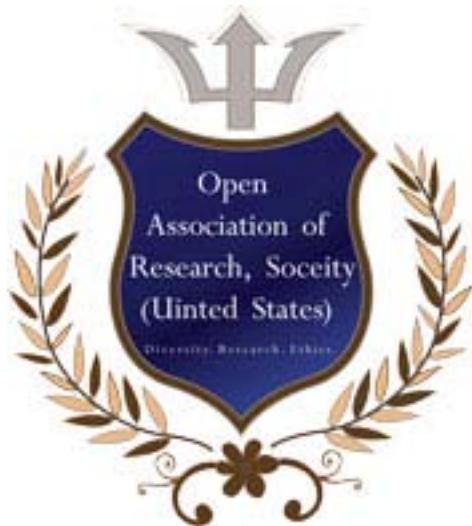


Figure 1:

Saad, Eba, & Sejean, 2009; Tharenou, 2008). A range of other models of decision making have considered personality variables that might influence decisions made by the decision maker including emotion (Andrade, & Ariely, 2009), sensation seeking and locus of control (Baiocco, Laghi, & D'Alessio, 2009), impulsivity (Crone, Vendel, & van der Molen, 2003; Vigil-Colet, 2007), hedonism

Figure 2:

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1

VARIABLE	SINGAPORE (n=159)	AUSTRALIA (n=135)	MALES (n=88)	FEMALES (n=206)	ALPHA
Age Attachment Dimensions	19.91	20.30	20.23	20.03	
Anxiety	4.08**	3.76	3.94	3.93	.89
Avoidance	3.25***	2.82	2.98	3.08	.52
Religiosity					
Intrinsic	3.08**	2.82	3.05	2.92	.89
Extrinsic	2.96*	2.81	2.98	2.86	.78
Patriotism					
Blind Orientation	2.66***	2.43	2.39	2.53**	.84
Constructive Orientation	3.68	3.91***	3.99***	3.70	.85
Nationalism					
Traditional Content	2.88***	2.43	2.76	2.64	.91
Civic Content	3.40	3.62***	3.38	3.56	.84
Decision Making Variables					
Vigilance	2.48	2.59**	1.48	1.55	.77
Hyper-vigilance	2.04*	1.95	0.89	1.05***	.59
Procrastination	1.86	1.88	0.79	0.90*	.69
Buck-passing	1.90	1.89	0.87	0.92	.59

Figure 3: Table 1 :

2

Decision Making Variable	Anx	Avoid	Int Relig	Ext Relig	Blind	Const	Trad	Civic	Year
Vigilance	-.04	-	.07	-	-	.26**	-.07	.26***	Volume XII Issue X Version I
Hyper-Vigilance	.33***	.21***	-.07	.17**	.20***	-.14*	.19***	.14*	D D D ) A
Buck-Passing	.23***	.15**	-.01	.04	.08	-.02	.07	.15**	(
Procrastination	.25***	.23***	-.09	.03	.07	-.09	.02	.09	Human Social Science
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[Note: Anx=Anxious Avoid=Avoidance, Int Relig=Internalized Religiosity, Ext Relig=Externalized Religiosity, Blind=Blind Patriotism, Const=Constructive Patriotism, Trad=Traditional Nationalism, Civic=Civic Nationalism]

Figure 4: Table 2 :



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