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Promotion of Teacher's Wellbeing: Development and Implementation of a Continuous Formation Flavines Rebolo *Received: 6 September 2021 Accepted: 30 September 2021 Published: 15 October 2021*

6 Abstract

18

⁷ This article presents the development, implementation and evaluation of a continuous

⁸ formation program which intended to prevent the teacher?s distress and the promotion of

 $_{9}\;$ their well being. This program has been developed by using Rebolo?s teacher?s

¹⁰ wellbeing/distress analysis framework as well as in the strategies for teacher?s professional

¹¹ realization and development posited by Jesus. This program has been structured by having 12

¹² weekly meetings, 1h30 minutes-long, by utilizing exams, inventories, group dynamics and

¹³ yarning circles, by offering the teachers aiding in coping mechanisms when dealing to everyday

challenges of the workplace. The implementation featured 16 teachers from Rede Estadual de

¹⁵ Ensino de Campo Grande state school, MS state, Brazil. The evaluations indicated a decrease

¹⁶ in stress levels among said teachers as well as the teacher?s distress levels and, still, a

¹⁷ selfrealization of greater wellbeing in and with the workplace.

Promotion of Teacher's Wellbeing: Development and Implementation of a Continuous Formation Flavinês Rebolo the quality of teaching and the interpersonal relationships both in and out of the school's environment, causing feelings of frustration, mood swings and both physical and psychiatric pathologies. Due to that, it is necessary and urgent to comprehend and create programs that support teachers to face workplace distress and build their wellbeing.

According to Rebolo (2012b), teacher wellbeing is an existing factor in the relationship between teacher and his or her work that may or may not come to pass, depending on: 1-work characteristics (the work itself and the physical, socioeconomic and relational conditions present to its performance); 2-the way these characteristics are viewed and assessed by the teacher as well as the result, either positive or negative, of such assessment; 3-the ways in which said teacher faces and solves the conflicts created from the discrepancies between his or her expectancies and realities, between his or her internal organization and the work organization. It is, as such, a multidimensional phenomenon.

Index terms— teachers? wellbeing, teacher?s distress, stress, continuous teacher formation.
 Promotion of Teacher's Wellbeing: Development and Implementation of a Continuous Formation Flavinês

Teacher's wellbeing is the everyday living, with higher frequency and intensity, of positive experiences rooted from affective and cognitive processes stemming from human partnership coupled with the environment (REBOULO and BUENO, 2014) and can inform favorable conditions to teachers so as to, when faced with conflicts and professional difficulties, be able to gleam adequate possibilities of restructuration of the teacher's practices and way of being in the profession.

³⁷ According to Jesus (2007, P. 33) "the distress degree depends on, mostly, the way in which the teacher copes 38 with the potential sources of said distress, enabling this coping mechanism to be learned" (unofficial translation). 39 This learning process starts in college, during the first steps in the teacher's formation, taking the form of 40 internships and other theoretical practical activities, from which the academic, future teacher, is granted the possibility of experiencing and preparing for the professional realities. This preparation should include, amongst 41 other aspects, the necessary aid to create conflict strategies, regarding cognitive, emotional and social aspects, 42 which is essential to the generation and maintenance of teacher wellbeing. However, during start of the formative 43 years, not always has the teacher the necessary preparation to face the new challenges being laid in the Education 44

⁴⁵ field, and, as such, the continuous formation, as already been pointed Introduction owadays, complaints regarding

3 FROM TEACHER DISTRESS TO TEACHER WELLBEING: AN ANALYSIS FRAMEWORK

46 distress levels amongst teachers in the workplace is on the rise. Teachers find themselves constantly demanding

47 for changes and adaptations fueled by the rapid transformations in today's societies and schools, driving them 48 to distressing states and illnesses. Teacher demotivation, an elevated level of absentees and job exiting levels,

49 professional dissatisfaction, stress, among other symptoms related to teacher's distress levels can be inferred as

⁵⁰ responses, conflict strategies or even coping mechanisms used by teachers when coupled with contractual hazards.

51 There are multiple adversities and factors that result in teacher's distress, such as: lack of teaching resources,

⁵² lack of support from coworkers and coordination, overworking and too many responsibilities, too many roles,

⁵³ and others. In this context, teachers can produce a multitude of symptoms, ranging from the biophysical ⁵⁴ dimension (named blood hypertension, constant migraines, acute fatigue, insomnia, ulcers, etc.), behavioral

(absent calls, conflicting behavior, alcohol or substance abuse, low productivity, etc.), emotional (emotional

distancing, impatience, irritability, frustration, apathy, loss of professional enthusiasm, etc.) and cognitive (low

57 self-esteem, difficulties decisionmaking, etc.) **??**JESUS, 1998, p. 23).

58 When the teacher's distress sets in, not only does it affects professional satisfaction levels but also

59 1 N

Author: e-mail: flavines.rebolo@uol.com.br out by various authors, some of which ??óvoa (1991Nóvoa (, 1992Nóvoa (, 2007)), Gatti (1997Gatti (, 2003)), Veiga (2002), ??arin (2003), Thiele (2009), Sampaio (2008)
Zacharias (2012), Rebolo (2012aRebolo (, 2012bRebolo (, 2014)) Stöbal et al (2010), Mendes (2012), now has
a very important role in the professional development process and in the making of the teacher wellbeing.

There are many frameworks of continuous formation and this article presents a proposition that aims at the prevention of teacher distress and the promotion of teacher wellbeing, offering aid so that the teachers are made able to create coping mechanisms regarding difficulties and dissatisfactions related to work. This program has been built as a basis to the analysis of the teacher wellbeing/distress posited by Rebolo (2012b) and in the proposition presented by ??esus (1998Jesus (, 2007)). It has been developed alongside teachers from the Rede Estadual de Ensino de Campo Grande state school, MS state, Brazil. The theoretical contribution adopted proceedings and its results are presented in the following.

71 **2** II.

⁷² 3 From Teacher Distress to Teacher Wellbeing: An Analysis ⁷³ Framework

To Rebolo (2012, p.24) teacher wellbeing "is the result of a complex process which, even though conscripted to 74 75 subjective aspects, is highly related to the specificities of this field of work and to the social and organization 76 context where said work is performed". This way, teacher wellbeing can be considered a dynamical process, built 77 during the professional everyday life and it presents itself in the intersection of two dimension, an objective one (containing aspects such as socioeconomic, relational, from the work activity proper and infrastructural of the 78 79 workplace) and a subjective one (related to the formation, life projects, needs and expectancies of a particular teacher). In the dimensional intersection of these aspects is where the possibility of wellbeing experience can be 80 observed. 81

This intersection is called symbolic dimension and regards the correspondences (or not correspondence) between 82 personal characteristics and the components of the objective dimension of the work. The teachers' assessments 83 (cognitive and affective) of his or her own self, of his or her responsibilities in activities and of his or her existing 84 85 conditions for the performance of work are the elements which form this dimension. It is starting there the moment 86 in which it is possible to see the impact of the objective dimension of work in the teacher wellbeing. When this assessment results is positive (greater number of factors seen as satisfactory) wellbeing at work is possible; and, 87 when it is negative (greater number of factors seen as dissatisfactory) distress at work could be occurring and/or 88 a number of pathologies and/or conflict strategies. The coping mechanisms are all the cognitive and behavioral 89 resources developed by one's sense of coping with the internal and external demands seen as excessive, and that 90 allow said person, the teacher in this case, set them in motion to overcome adversarial situations in his or her 91 everyday life ??JESUS, 1998). It is believed that, if teachers are prepared to create adequate conflict strategies, 92 it would be possible to minimize distress and the manifestation of pathologies related to work. In Table 1 this 93 framework is shown schematically. The degree of teacher satisfaction/ dissatisfaction with the components from 94 both the objective dimension and subjective dimension can be known by applying the Teacher Well-Being Scale 95 (EBED) (REBOLO and CONSTANTINO, 2020). By analyzing the EBED results, the factors portrayed as 96 97 dissatisfactions by teachers, which, by design, are the potential generators of distress, must be the target of 98 interceptive motions by the school management as well as by the educational systems.

The subjective dimension, and its impact in the building of the teacher wellbeing, can the known when assessing collected data from semi structured interviews, focal groups and the teachers' professional life narratives, analyzed through the content analysis (model posited by Bardin, 2011) or thematic content analysis (model posited by Schütze, 2007aSchütze, , 2007b)).

Both the dissatisfactions with the objective dimension of work and the dissatisfactions stemming from the subjective dimension can be potently minimized by the teacher continuous formation intervention strategy, avoiding teacher distress and building teacher wellbeing. The continuous formation here presented had this purpose and, more specifically, to offer aid so as the teachers were made able to create conflict strategies.

¹⁰⁷ 4 III. Continuous Formation: Possibilities to the Promotion of ¹⁰⁸ Teacher Wellbeing

The rise in numbers of teacher continuous formation programs, in the last few decades, is based in some criteria 109 that aim to adapt the teachers to the technological innovations and to the exponential growth of scientific 110 knowledge. However, as Diniz et al (2011, p. 15) denounces, "there is the need to conceive selfknowledge 111 environments and ethical thinking in the formation because it is but in human plane where theory and practice 112 are joined; and it is but in the one self's plane that formation takes place". In that same line, Dalben (2004, p. 7) 113 posits that "continuous formation cannot be conceived just as a means of accumulating courses, talks, seminars, 114 of knowledge or techniques, but as a work of critical thinking about practices and the permanent construction of 115 a personal and professional identity in mutual interaction". 116

The need, presented by the wider social context facing contemporary education, demands that teachers, beyond the mastery of new teaching methods and techniques, have other abilities that lead to a critical thinking about their values and beliefs, their professional identity and social role. According to ??esus (1998), "one of the main measures to prevent teacher distress correlates to the clarification that teachers portray relatively to the professional practice and to themselves, helping them to develop more realistic and adequate conceptions of the teaching profession" (JESUS, 1998, p. 30).

This author does not disregard the need to implement socio-political measures that influence the professional practice, but affirms that the continuous formation must be oriented in way such as "to contribute so that the professional practice be experienced with satisfaction and self-reliance, encouraging the construction of a professional career characterized by personal and interpersonal motivation and development, counting as fundamental criteria of teacher wellbeing" (JESUS, 1998, p 41).

Along with these considerations, this program here presented was developed by the humanistic formation 128 approach, which considers teacher formation a personal development process aiming to the selfknowledge and 129 to the continuous formation method of constructivist framework. Such method is placed in a contractual and 130 interactive-reflexive process based in an interactive and contextualized reflection, including both theory and 131 practice [?] It foresees assessments and selfassessments of its members' developments [?] It implies a collaboration 132 relationship between the ones in the formation process and the ones overseeing them, predisposed to the knowledge 133 rooted in actions and motions. There is a cooperation context at play in which everyone are corresponsible in 134 135 the solution of practical issues. It is common the use of focal groups, workshops, debating dynamics as well as experimental exercises followed by discussions. ??NÃ?"VOA, 1992, p. 19) It is important to keep in mind 136 that the "best formation process" will always be conditioned to the specificities of a complex field and that it 137 demands an assortment of the institutional contexts and of the needs and expectations of a given group members. 138 According to ??mbernón (2016), this process needs to 139

140 [?] ascertain a level of coherence in the formation development taking into account the situational analysis (needs, hopes, emotions, issues, demands?) [?]; a formation process starting from the inside of the group where 142 practical problematical situations are resolved collaboratively **??**IMBERNÃ?"N, 2016, p. 167) In this sense, 143 the teacher wellbeing promotion program described below was developed as a continuous formation proposition 144 within the humanistic constructivist perspective, taking its starting point at a diagnostic stage, where needs and 145 expectations were identified amongst the group of teachers.

IV. The Teacher Wellbeing Promotion Program: Diagnostics and Activities Planning

To the development of this Program, two meetings with the teachers were initially set, in the school were the program would take place, with the goal to present the research project and to apply the diagnostics tool (Teacher Well-Being Scale -EBED -, Rebolo's and Constantino's, 2020), aiming to identify the higher dissatisfaction factors and the main formative needs and expectations in this group of teachers.

Once the scale (EBED), from 64 school teachers was taken, and collected, the factors considered to be very dissatisfactory were identified, namely: work overload, workday, work rhythm, and free time for leisure and family; interpersonal work relationships; collective work, work groups and experience exchange; levels of student interest and indiscipline.

These factors highlighted by the teachers are varied and relate to both the environment and work conditions to 156 157 subjective aspects (frustration, sense of uselessness in relation to the accomplished work, teacher-student conflicts, 158 etc?). As well as distress and stress, the dissatisfaction with these factors generates a lack of growth perspective and valued professional effort that, according to ??ipp (2003, p. 17), "demotivate teachers, who begin to see the 159 school and their own roles as a heavy burden and lacking the personal gratification, their internal motivational 160 efforts start to wane day after day". In this way, the need of measures that aid teachers to adequately cope with 161 these factors becomes paramount, creating the possibility of a better fit to the work context and to the degree of 162 satisfaction and teacher wellbeing. 163

The results obtained in the first teacher meetings aided the development of the program activities of teacher wellbeing promotion fit to the school reality and to the specific needs of this group of teachers. After identifying the factors which, in the teachers' perception, would be distress and stress triggers, the activities planning to be developed in the following meetings took place.

The program, developed as a proposition of continuous formation, was based upon the proposition posited 168 by ??esus (1998Jesus (, 2007)), in which this author posits that the development of self-assessment exercises, 169 the identification of factors that trigger stress, the conflict strategies and relaxation techniques, amongst other 170 activities that aim to "contribute to the development of certain important roles as to prevent or resolve distress 171 situations: entitlement of beliefs management, expectations and attributions, in the sense of a more adequate 172 functional cognitive tool, entitlement to physical symptoms management, entitlement to time and group work 173 management, entitlement of assertiveness, entitlement to leadership and conflict management, rules of healthy 174 lifestyle and personalized coping strategies and perspective of implementation of the professional and personal 175 life learnings" ??Jesus, 2006, p. 126). 176

Studies conducted by Jesus are applied in Brazil for some time already, by various researchers, some of which 177 Sampaio (2008) In this vein, the Program of teacher wellbeing promotion, presented in Table 2, was constituted 178 in workshops, group dynamics, yarning circles and examtaking, thematically elated to stress, self-knowledge, 179 self-image, decision making, time management, teamwork, assertiveness, interpersonal relationships, self-esteem, 180 181 self-control, leadership and anti-stress relaxation techniques, aiming to aid teachers to face work adversities and 182 minimize dissatisfaction detected by the application of the EBED and stress and distress symptoms. V Goals: Perception of oneself and self-knowledge: distress symptoms Activities: 1-Self-assessment of particular symptoms 183 and contributing factors to the distress levels of each particular member. (Each member writes a file containing 184 the symptoms he or she has been feeling in the last three months and the potential causes of such symptoms). 185

2. Yarning circle. After everybody has concluded the self-assessment, the results are discussed in a yarning circle, summarizing the most common symptoms in the group and the cause of such symptoms. 3-Creativity dynamic. (Members were divided into 4-person groups. Each group has to suggest strategies to cope with the symptoms and to try to resolve the contextual work situations which might be related to such symptoms. Then, after each group finishes the task, their suggestions are presented to the whole group).

191 6 VI

192 Goals: Physical symptoms management related to stress and distress: relaxation techniques.

193 Activities:

194 1-Theoretical presentation of the relaxation process phases and the benefits of this practice as a tool to control

195 stress. 2-Relaxation techniques: warming up; breathing; active and passive physical relaxation; internal relaxation 196 through imagination.

197 **7 VII**

198 Goals: Identification of the many ways of problem resolution and of the coping strategies.

199 Activities:

1-Theoretical presentation and discussion of the main coping strategies that can be used when facing problematic professional situations. 2-Identification of the strategies which each teacher uses and the ones which could use when facing difficulties at work, resulting in a strategy plan to be applied in the coming weeks. (Each teacher receives a file with three questions within: 1-Name a distress factor / 2-What have I been doing to resolve this situation / 3-What could I try to do?) 3-Yarning circle. After everybody has individually answered the file, teachers share their answers with the group and can widen their strategy plans.

206 **8 VIII**

207 Goals: Perception of oneself, self-knowledge, self-image and self-esteem.

208 Activities:

1-Application of the Self-image and Self-esteem Questionnaire adapted from ??tobäus (1983), aiming to 209 detect a series of factors which impact on the self-image and self-esteem framework: organic aspects (genetic 210 and physiological), social (scholarly status, family income, and student realization), intellectual (schooling 211 levels, education and schooling accomplishments) and emotional (personal happiness, social wellbeing and moral 212 213 integrity). 2-Theoretical presentation about the concepts of self-image, self-conceptualization and self-esteem 214 and about how to cope with weaknesses and come to terms and reinforce the positive aspects of each member. 215 3-"Myself and my ideal self" dynamic. Goal: Work on individual strengths and positively reinforce personal 216 worth and self-esteem. (Each member receives a file divided into two columns. In the first column, named "myself", the member has to write five sentences or adjectives that characterize how he or she is or how he or 217 Source: Developed by the author. Lipp (2002), a fourth phase was identified, named as close-to-exhaustion, due 218 to its location betwixt the resistance and the exhaustion phases. The close-to-exhaustion phase is characterized 219 by a person's weakening which he or she is no longer able to adapt or resist to the stressing factor and, as such, 220 illnesses start to set in, although not very acute, as in the exhaustion phase (Lipp, 2002). 221

9 * The Adult Stress Symptoms Inventory (ISSL) based itself on the triple phased model developed by Selye (alert, resistance and exhaustion phases) and, during the patterning period by

226 V.

10 Teacher Wellbeing Promotion Program: Implementation and Results

The program lasted for three months and was developed in 12 weekly meetings, one-hour-and-a-halflong each, from 17 PM to 18 h 30 PM. Times and days were scheduled according to teacher availability and, also, aiming to comply with the teachers who worked at the school both in the afternoons and in the evenings. The meeting took place in a classroom made available by the school's director and were developed with a methodology which were part of a theme summary to be developed followed by experiences on each theme with group dynamics and yarning circles, according to Table 2.

In the first two meetings, 64 teachers showed up and, from this group, only 16 kept on participating in the program until its conclusion. It is important to highlight that the remaining 48 teachers seemed interested in continuing, however, could not do so due to time constraints related to their workday ranging amongst various schools and commuting, had no availability to continue on the program. The teacher's presence, in the meeting, was participative and dynamic, which contributed to the works development satisfactorily and the presented results could be considered as positive, regarding to lowering stress levels, rising the teachers' wellbeing perception according to the evaluations results done in the last meeting.

In the third meeting the Adult Stress Symptoms Inventory (ISSL), from Marilda Lipp (2002) was applied, aiming to identify the teachers' stress levels. This same test was reapplied in the last meeting and its results were as follows:

In the first application of the ISSL, of the 16 participating teachers, 4 did not present any stress indicator, 1 245 presented an alert phase indicator, 8 presented resistance phase indicators, no-one presented close-to-exhaustion 246 indicators and 3 were at she sees themselves. In the second column, named "my ideal self", the member has to 247 write five sentences or adjectives that characterize how he or she would like to be or what he or she would like to 248 change on himself or herself. After all members finish, the importance of self-esteem, of the appreciation for each 249 and everyone's physical and psychological attributes and their capabilities is reinforced. In the discussion phase 250 questions such as: What I like most about me? What I like the least about me? Would I be able to change what 251 I don't like?). 252

253 **11 IX**

Goals: Identification and acquisition of assertiveness abilities. Activities: 1-Theoretical presentation of the characteristics of the assertive behavior abilities. 2-Group Dynamic utilizing the Behavior Deck (LIPP; BENZONI, 2015) 3-Self-assessment of the assertiveness of each of the group's teacher. Assertiveness exercises in situations related to the problematic brought up by the members (In pairs, teachers register two problematic situations experienced in the school and how they reacted to it. When it is finished, everyone returns to the whole group and discuss the reactions when faced with the situations, analyzing them regarding assertiveness, triggered feelings and other possible courses of action).

$_{^{261}}$ 12 X

262 Goals: Acquisition of time management and teamwork competencies. Activities:

1-Discussion about time management and teamwork strategies. (Eisenhower Framework; GTD Method -Getting Things Done). 2-Dynamic: Building today's schedule from Eisenhower Framework. XI Goals: Identify

²⁶⁵ and aid the leadership abilities and emotional intelligence development.

²⁶⁶ 13 Activities:

267 1-Theoretical presentation of the leadership and emotional intelligence concepts. Leadership styles and its 268 implications in the interpersonal relationships. 2-Presentation, by the teachers, of real indiscipline situations 269 and students conflicts, of the strategies used in the management of these situations and the results obtained by 270 using these strategies. XII Goals: Self-evaluation, Program evaluation and teacher stress levels re-evaluation. Activities: 1-Reading of the Letter to oneself, written in the first meeting, and writing the response, reporting on 271 the experience, the perceptions and the feelings towards participating in the Program. 2-Yarning circle for the 272 program evaluation, by the members, pointing out the positive aspects and their teacher wellbeing contributions 273 and, also, negative aspects and suggestions to the Program improvement. 3-(Re)application of the ISSL, from 274

275 Lipp (2002).

the exhaustion phase, as shown in Graph 1. Most of them (8) present stress in the resistance phase, which 276 occurs with the prolonged presence of the stressing agent, demanding greater adaptation efforts from the body. 277 According to Lipp (2002) it is in this phase that the first psychosomatic signs show up, for example: memory 278 279 issues, dizziness, constant fatigue, appearance of dermatological problems, general distress, ulcers in the digestive system, excessive irritability, insomnia, sudden humor swings, etc. In the exhaustion phase, there were 3 teachers. 280 In this phase the bodily adaptation tools are depleted, causing the appearance of psychosomatic illnesses. Aside 281 the escalation the resistance phase symptoms, others may manifest: frequent diarrheas, numbress, nervous tics, 282 dread, frequent dizzy spells, extreme appetite swings, night terrors, apathy, excessive tiredness, emotional hyper 283 sensibility, etc. Only a single teacher was in the alert phase, which is the initial stress phase and is characterized 284 by lesser symptoms, such as muscle strain and pain, rise in respiratory frequency, rise in cardiac frequency, rise 285 in arterial pressure, appetite swings, restlessness, etc. No teacher was in the closeto-exhaustion phase. 286

Once the identification of that most of the teachers (12) were in some level of stress was made clear, it became evident the need of intervention so as to minimize this state.

After the implementation of the Teacher Wellbeing Promotion Program and with the reapplication of the Adult Stress Symptoms Inventory -ISSL, from Marilda Lipp (2002) Of the 3 teachers that in the first ISSL application presented exhaustion phase indicators, 1 regressed to the resistance phase, 1 to the alert phase and 1 kept on presenting exhaustion phase indicators.

Of the 8 teachers that in the first ISSL application presented resistance phase indicators, in the second applications, by the end of the program, 2 did not present stress indicators any longer, 4 regressed to the alert phase and 2 kept on presenting resistance phase indicators.

In the alert phase, which is the initial stress phase, there was only 1 teacher in said phase in the first ISSL application, who did not present any stress indicators in the second application. Of the 5 teachers that were in the alert phase in the second application, 4 regressed to the resistance phase and 1 to the exhaustion phase.

The comparison of the teacher stress level evolution, between the first and second ISSL application, becomes cleared in Table 2. With these results at hand it can be affirmed that there was a stress level reduction to the participation teachers in the Wellbeing Promotion Program.

With the analysis of the letter the teachers had written to themselves being performed, answering the letter 302 (Letter to Oneself) they had written in the third meeting, it can be noted that the program aided said teacher to 303 identify their distress symptoms and their causes, to create strategies to overcome the everyday work difficulties, 304 to take measures to balance private and professional life, to manage students' (in) discipline situations in the 305 classroom adequately. In the unanimous opinions of all 16 teachers, the Program contributed to the improvement 306 of quality of life and work they perform and that the exercises, especially the ones involving the sharing of 307 professional experiences (and problematic situations) with their colleagues, were of paramount contribution to 308 improve coexistence and school environment. 309

In the Yarning Circle, also performed in the last meeting to evaluate the Program, aside from reaffirming the positive aspects of the program, teachers suggested that the program could be expanded, because they felt that more time to go deeper into detailed discussions of certain items, such the leadership issue and the emotional intelligence.

314 **VI.**

315 **15** Conclusions

Considering teacher distress reflects not only upon teachers but also in the student learning process, in the successful implementation of innovative practices and in the education quality and, also considering that the continuous formation programs can be a form of preparing teachers to the needed adaptations against the transformations which society and schools are going through, the teacher wellbeing promotion program application described in the present article can present itself in a tool to be utilized in a more systematical and frequent in schools.

From the experiencing of this Program it was possible to identify relevant aspects so to a continuous formation can contribute to teacher in a way of aiding them in the development of coping strategies to the work adversities and, mainly, so they can be more able to achieve and overcome insecurities, fear, deconstructions and constructions inherent to the demands of the contemporary schools.

Once with the obtained results it can be affirmed that there was a meaningful decrease of professional stress 326 and an increase in the perception of teacher wellbeing. This result is similar to what was posited by ??esus 327 328 (1998Jesus (, 2007)), Thiele (2009), Sampaio et al (2012), who applied similar programs in Portugal and Brazil, 329 resulting in the acquisition, by the teachers, in distress coping strategies, as well as the absence of stress indicators. 330 After the program's final evaluation, performed in the last meeting, it was possible to identify the effects of the experienced activities about their wellbeing and their work. The teachers reported, as the main positive 331 effects of the program, to be feeling calmer and more patient to deal with students, managing to, this way, a 332 better classroom management and a more positive relationship with their group; to be more willing to perform 333 differentiated teaching activities and to be feeling closer to coworkers/teachers, which created an easy sharing of 334 ideas and mutual support. They reported, still, to have achieved an improvement in their quality of life and an 335 improvement in the balance of their personal life and professional life. 336

In the last meeting it was also performed a (re)application of the Adult Stress Symptoms Inventory (ISSL), from Marilda Lipp (2002), and it was verified that, with the results, the regression of the initial teacher stress levels had decreased to less serious levels.

No negative effects were presented, but the teachers showed the need of a program of a longer duration, which would deepen certain themes worked in the program.

These results support the importance of the performance of continuous formation programs, regarding the educator wellbeing and the teacher preparedness so that they are able to adapt to needs in their practice and ways of being in the profession. It is important, also, so that the teachers are able to develop coping strategies against teaching work adversities and to be strengthened and able to overcome insecurities, fear, deconstructions and constructions inherent to demands and challenges present in contemporary school.

It is considered that the performed study brings a relevant contribution to the education field, offering a range of options to be explored, so to contribute with the initial and continuous formations and with the teacher practices in various spheres and, also, in the development of actions that promote learning and teacher wellbeing, preparing them to the building of an innovative and creative education.

It is believed that the results of the current research can contribute to a greater understanding of the needs and improvements related to teacher formation, which must extend itself beyond technicalscientific issues and offer, also, aid that contribute to the strengthening and teacher wellbeing, seen that these are essential aspects

to the creation of innovative and coherent teaching practices to the needs faced by teachers and by education at large, by the contemporary society.

Figure 1:

Figure 2: Graph 1 :

355

Figure 3:

1

Objectivedimension ? Needs; ? Wishes; ? Values Symbolic Dimension ? Labor activitycomponent; ? So-/ beliefs; ? Expectations / Life cioeconomiccomponent ? Relationplans; ? Education shipcomponent ? Infrastructuralcomponent COGNITIVE / AFFECTIVE EVALUATION MALAISE FAVORABLE SATISFACTORY / **UNFAVORABLP**ATHOLOGIES / DIS-SAT-IS-FAC-TORY COPING

Figure 4: Table 1 : Summary of the model posited by Rebolo to the teacher well-being/malaise analysis. TEACHER TEACHERS' Subjective Dimension

Figure 5:

$\mathbf{2}$

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             Meetingoals/Activities Performed 1-Establishing rapport with the
Journal
                   school team (director, coordinators and teachers) and research
of Human
                   Activities: presentation. 2-Applying the Teacher Well-being Scale
Social
                   (EBED), complete version (REBOLO and CONSTANTINO,
Science
                   2020, p. 446), composed of 37 variables from the objective
                   dimension (socioeconomic, relational, work laboral and
                   infrastructural factors).
                   Goals: EBED results presentation and reflection upon these
                   results in teacher wellbeing.
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[Note: IGoals: Activities: 1-Feedback -delivery and collective as well as discussion of the EBED results (dissatisfaction factors) III Goals: Initial socialization, group integration, expectations offerings and teacher stress level identification. Activities: 1-Teacher Wellbeing Promotion Program presentation to the participating teachers. 2-Group integration regarding the Presentation group dynamic (Each member fills a form with the following fields: Name / Surname / Age / Marital status / Family composition / Graduation / School / A sport / A leisure activity / A strength / A weakness / A happy moment / A sad moment / A dream / A fear / A hope.]

Figure 6: Table 2 :

$\mathbf{2}$

1st ISSL Application		2nd ISSL Application	
Stress phase	# of Teachers	Stress phase	#
			of
			Teach-
			ers
No stress indicators	4		
Alert phase	1	No stress indicators	7
Resistance phase	2		
Resistance phase Exhaustion phase	4 1	Alert phase	5
Resistance phase Exhaustion phase	2 1	Resistance phase	3
Close-to-exhaustion phase	0	Close-to-exhaustion	0
		phase	
Exhaustion phase	1	Exhaustion phase	1
	Source: Developed by the author from the research data.		

Figure 7: Table 2 :

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